

July 13, 2021

News Release

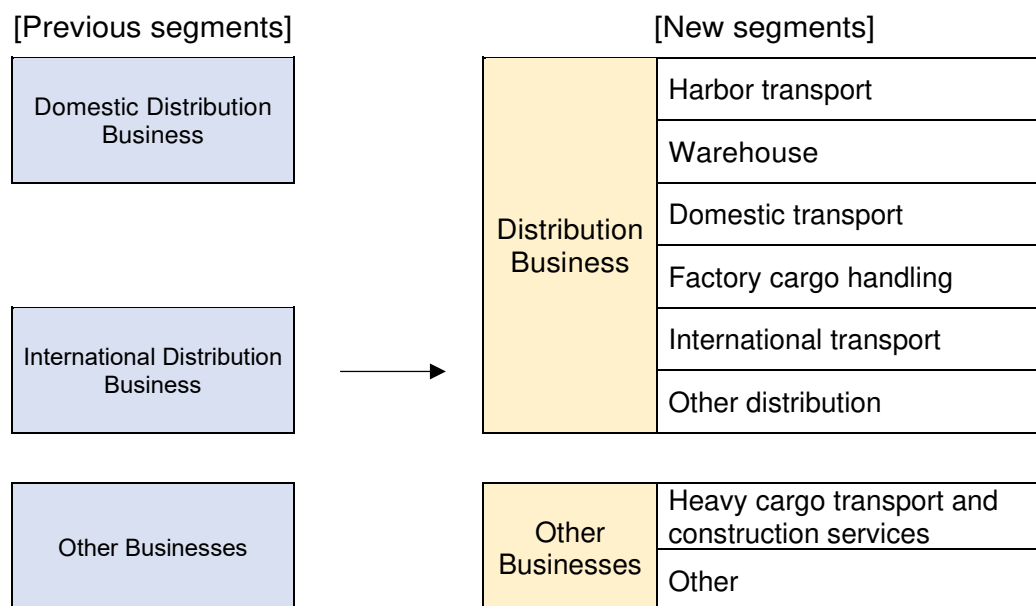
## Notice of changes affecting reporting segments

In its meeting held July 13, 2021, the Board of Directors resolved to change the Company's reporting segments starting with the settlement of financial results for the first quarter of the fiscal year ending March 2022.

### 1. Reasons for changes

The Company chose to adopt new reporting segments that more clearly indicate the categories of its businesses, starting with the settlement of financial results for the first quarter of the fiscal year ending March 2022. This decision follows a review of the structure of its existing reporting segments and reflects the Company's identification of the need for further business administration enhancements through various means, including clarifying profits and losses within each line of business and achieving thorough management of profits and losses. These changes will help achieve the goals of the medium-term management plan for the period through the fiscal year ending March 2025.

### 2. Overview of changes



### 3. Details of business categories under new segments

Segment	Business categories	Summary
Distribution Business	Harbor transport	Export/import operations, harbor cargo handling, etc.
	Warehouse	Warehouse storage, auxiliary operations inside warehouses, etc.
	Domestic transport	Domestic land, sea, and air transportation
	Factory cargo handling	On-site factory transport, shipping operations, secondary processing, etc.
	International transport	Global land, sea, and air shipping, overseas distribution services
	Other distribution	Distribution services other than the above

Segment	Business categories	Summary
Other Businesses	Heavy cargo transport and construction services	Large-scale industrial machinery transport, construction services, etc.
	Other	Real estate leasing, sale of solar power, merchandising, leasing, etc.

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